

Services De Santé De Chapleau Health Services

Financial Statements

Year ended March 31, 2021

MANAGEMENT RESPONSIBILITY STATEMENT

The accompanying financial statements of the Services De Santé De Chapleau Health Services ("the Hospital") are the responsibility of the Hospital's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards for government not-for-profit organizations established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 2 to these financial statements. The preparation of the financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Hospital's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Directors meets with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by Freelandt Caldwell Reilly LLP, independent external auditors appointed by the Hospital. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Hospital's financial statements.

Chief Executive Officer



Chair



June 10, 2021



INDEPENDENT AUDITOR'S REPORT

To: The Board of Directors of
Services De Santé De Chapleau Health Services

Opinion

We have audited the financial statements of **Services De Santé De Chapleau Health Services**, which comprise the statement of financial position as at **March 31, 2021**, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at **March 31, 2021**, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT, continued

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Freelandt Caldwell Reilly LLP

FREELANDT CALDWELL REILLY LLP

Chartered Professional Accountants
Licensed Public Accountants

Sudbury, Ontario
June 10, 2021

Services De Santé De Chapleau Health Services
Statement of Financial Position
March 31, 2021 with comparative figures for 2020

	2021	2020
Assets		
Current		
Cash and cash equivalents (note 3)	\$ 1,613,744	\$ 1,112,560
Investments (note 4)	86,157	68,716
Accounts receivable (note 5)	858,292	241,424
Inventory	215,985	201,597
Prepaid expenses (note 6)	84,375	173,055
	2,858,553	1,797,352
Receivable from Chapleau General Hospital Foundation (note 7)	203,768	88,099
Capital assets (note 8)	6,971,731	7,333,834
	\$ 10,034,052	\$ 9,219,285
Liabilities and net assets (deficit)		
Current		
Accounts payable and accrued liabilities (note 9)	\$ 2,415,538	\$ 1,799,873
Deferred contributions	296,705	296,705
Current portion of long-term debt	100,828	96,955
	2,813,071	2,193,533
Long-term debt (note 10)	405,702	506,528
Liability for post-retirement benefits (note 11)	792,800	764,400
Deferred capital contributions (note 12)	6,210,469	6,443,307
	10,222,042	9,907,768
Net assets (deficit)		
Unrestricted net assets (deficit)	(453,859)	(986,663)
Equity in capital assets (note 13)	265,869	298,180
	(187,990)	(688,483)
	\$ 10,034,052	\$ 9,219,285

Contingent liabilities (note 14)

Approved on behalf of the Board of Directors:

Director

Denise Poutetance

Director

France Hyanta

Services De Santé De Chapleau Health Services
Statement of Operations
Year ended March 31, 2021 with comparative figures for 2020

	2021	2020
Revenues		
Chapleau General Hospital (Schedule 1 - Schedule of Operations)	\$ 12,138,811	\$ 10,801,957
Other Votes (Schedule 2)	1,409,243	1,262,875
Cedar Grove (Schedule 3)	285,730	275,814
	13,833,784	12,340,646
Expenditures		
Chapleau General Hospital (Schedule 1 - Schedule of Operations)	11,655,670	10,639,483
Other Votes (Schedule 2)	1,410,561	1,288,992
Cedar Grove (Schedule 3)	290,646	309,921
	13,356,877	12,238,396
Excess of revenues over expenditures before undernoted items	476,907	102,250
Unrealized gain (loss) in market value of investments	17,440	(9,688)
Interest and other investment income	6,146	15,821
Excess of revenues over expenditures	\$ 500,493	\$ 108,383

Services De Santé De Chapleau Health Services
Statement of Changes in Net Assets
Year ended March 31, 2021 with comparative figures for 2020

	Unrestricted net assets (deficit)	Equity in capital assets	Total 2021	Total 2020
Balance, beginning of year	\$ (986,663) \$	298,180 \$	(688,483) \$	(796,866)
Excess (deficiency) of revenues over expenditures	689,158	(188,665)	500,493	108,383
Invested in capital assets	(156,354)	156,354	-	-
Balance, end of year	\$ (453,859) \$	265,869 \$	(187,990) \$	(688,483)

Services De Santé De Chapleau Health Services
Cash Flows Statement
Year ended March 31, 2021 with comparative figures for 2020

	2021	2020
Cash flows from operating activities		
Excess of revenues over expenditures	\$ 500,493	\$ 108,383
Adjustments for non-cash items		
Amortization of capital assets	709,388	716,887
Amortization of deferred capital contributions	(520,723)	(519,940)
Increase in post-retirement benefits liability	28,400	51,000
Unrealized loss (gain) on market value of investments	(17,440)	9,688
	700,118	366,018
Change in non-cash working capital items		
Accounts receivable	(616,868)	(74,068)
Inventory	(14,388)	(37,308)
Prepaid expenses	88,680	(101,929)
Accounts payable and accrued liabilities	615,665	74,711
	773,207	227,424
Cash flows from financing activities		
Recovery of advances to (advances to)Chapleau General Hospital Foundation	(115,669)	96,942
Principal payments on long-term debt	(96,954)	(76,836)
Proceeds of long-term debt	-	162,794
	(212,623)	182,900
Cash flows from capital activities		
Deferred capital contributions received	287,885	261,329
Purchase of capital assets	(347,285)	(457,051)
	(59,400)	(195,722)
Increase in cash	501,184	214,602
Cash, beginning of year	1,112,560	897,958
Cash, end of year	\$ 1,613,744	\$ 1,112,560

Other information:

Cash is comprised of cash and cash equivalents. Refer to notes 2(b) and 3 for additional information.

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

1. Nature of operations

Services De Santé De Chapleau Health Services ("the Hospital") is principally involved in providing health care services to the residents of the Chapleau area. The Hospital is incorporated without share capital under the Corporations Act (Ontario) and is a charitable organization within the meaning of the Income Tax Act (Canada) and accordingly is exempt from income tax.

2. Significant accounting policies

These financial statements are prepared using Canadian public sector accounting standards for government not-for-profit organizations including PS 4200 series of standards as issued by the Public Sector Accounting Board. The significant policies are detailed as follows:

(a) Revenue recognition

The Hospital follows the deferral method of accounting for contributions which include donations and government grants.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health and Long-Term Care ("MOHLTC") and the North East Local Health Integration Network. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

Revenue from the Provincial insurance plan, preferred accommodation, and marketed services are recognized in the period in which the goods are sold or the service is provided.

(b) Cash and cash equivalents

Cash and cash equivalents include cash and short-term investments with maturities of three months or less from their date of acquisition, which are readily convertible into a known amount of cash, and are subject to an insignificant risk to changes in their fair value.

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

2. Significant accounting policies, continued

(c) Investments

The organization records its investments at fair value. Changes in fair values during the year are included in revenue or expenditures on the statement of operations.

(d) Inventory

Inventory held for consumption is recorded at the lower of cost and replacement cost. Cost is determined using the purchase cost method.

(e) Related entity

The notes to the accompanying financial statements include information of Chapleau General Hospital Foundation. This entity is not consolidated in these statements. The Hospital has an economic interest in the entity.

(f) Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. When a capital asset no longer contributes to the Hospital's ability to provide services, its carrying amount is written down to its estimated realizable value.

Amortization is provided on assets placed into use on the straight-line basis over their estimated useful lives as follows:

Land improvements	5 to 15 years
Buildings	20 to 30 years
Equipment	5 to 15 years

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

2. Significant accounting policies, continued

(g) Pension plans and other retirement benefit plans

The Hospital accrues its obligations for employee benefit plans. The cost of non-pension post-retirement and post-employment benefits earned by employees is actuarially determined using the projected benefit method pro-rated on service and management's best estimate of retirement ages of employees and expected health care costs.

Actuarial gains (losses) on the accrued benefit obligation arise from changes in actuarial assumptions used to determine the accrued benefit obligation. The net accumulated actuarial gains (losses) are amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the employee benefit plan is 12 years.

Past service costs arising from plan amendments are recognized immediately in the period the plan amendments occur.

The Hospital is an employer member of the Healthcare of Ontario Pension Plan (The "Plan"), which is a multi-employer, defined benefit pension plan. The Hospital has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Hospital records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for the past employee service.

(h) Funding Adjustments

The Hospital receives grants from the Local Health Integration Network ("LHIN") and the Ministry of Health and Long-Term Care ("MOHLTC") for specific services. Pursuant to the related agreements, if the Hospital does not meet specified levels of activity, the LHIN or MOHLTC are entitled to seek recoveries. Should any amounts become recoverable, the recoveries would be charged to operations in the period in which the recovery is determined payable. Should programs and activities incur a deficit, the Hospital records any recoveries thereon when additional funding is received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

(i) Contributed services

The Hospital is dependent on the voluntary services of many individuals. Since these services are not normally purchased by the Hospital and because of the difficulty in estimating their fair market value, these services are not recorded in these financial statements.

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

2. Significant accounting policies, continued

(j) Financial instruments

(i) Measurement of financial instruments

The organization initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument. Amounts due to and from related parties are measured at the exchange amount, being the amount agreed upon by the related parties.

The Hospital subsequently measures its financial assets and financial liabilities at amortized cost using the effective interest rate method, except for investments which are subsequently measured at fair value. Changes in fair value are recognized in the statement of operations in the period they occur.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and long-term debt.

Financial assets measured at fair value include investments.

(ii) Impairment

Financial assets measured at other than fair value cost are tested for impairment when there are indicators of possible impairment. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in the statement of operations. The write down reflects the difference between the carrying amount and the higher of:

- the present value of the cash flows expected to be generated by the asset or group of assets;
- the amount that could be realized by selling the assets or group of assets;
- the net realizable value of any collateral held to secure repayment of the assets or group of assets.

When events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in the statement of operations, in the period it is identified and measurable, to the amount of the previously recognized impairment.

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

2. Significant accounting policies, continued

(k) Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Estimates used in the preparation of the accompanying financial statements include estimated allowances for uncollectible accounts receivable, realizable value of inventory, estimated useful lives of capital assets, certain accrued liabilities, deferred revenue and post-employment benefits liability.

3. Cash and cash equivalents

Included in cash and cash equivalents is cash and guaranteed investment certificates.

4. Investments

Investments are recorded at market value and consist of a cash balance with a market and cost value of \$4,168, and an investment balance with a market value of \$81,989 (cost value of - \$74,561).

5. Accounts receivable

	2021	2020
Grants and other	\$ 718,436	\$ 126,833
HST rebates	79,075	71,471
Patients, tenants and service recipients	60,781	43,120
	\$ 858,292	\$ 241,424

6. Prepaid expenses

Included in prepaid expenses at March 31, 2020 is a payment to the contractor for a flooring contract in the amount \$124,310. These funds were received as part of the HIRF funding and included in deferred capital contributions. See note 12.

Services De Santé De Chapleau Health Services**Notes to the Financial Statements****Year ended March 31, 2021 with comparative figures for 2020**

7. Receivable from Chapleau General Hospital Foundation

The advances to Chapleau General Hospital Foundation, a related entity (notes 2(e) and 17), are unsecured, non-interest bearing and without fixed terms of repayment.

8. Capital assets

	2021		2020	
	Cost	Accumulated amortization	Net	Net
Land	\$ 82,133	\$ -	\$ 82,133	\$ 82,133
Land improvements	278,804	250,247	28,557	35,696
Buildings	17,460,880	11,364,707	6,096,173	6,469,435
Equipment	7,118,080	6,353,212	764,868	746,570
	\$ 24,939,897	\$ 17,968,166	\$ 6,971,731	\$ 7,333,834

Cost and accumulated amortization at March 31, 2020 amounted to \$24,592,613 and \$17,258,779 respectively.

9. Accounts payable and accrued liabilities

	2021	2020
Local Health Integration Network/ Ministry of Health and Long-Term Care	\$ 933,268	\$ 659,101
Payroll related	727,402	530,223
General accounts payable and other	754,868	610,549
	\$ 2,415,538	\$ 1,799,873

Included in accounts payable and accrued liabilities are government remittances payable of \$104,669 (2020 - \$93,764).

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

10. Long-term debt

	2021	2020
3.55% RBC mortgage, payable \$2,951 monthly including interest, secured by the Cedar Grove apartments located at 101 Pine Street, maturing June 2022.	\$ 327,911	\$ 351,234
3.58% RBC mortgage, payable \$2,242 monthly including interest, secured by the Cedar Grove apartments located at 101 Pine Street, maturing November 2024	94,276	117,357
4.7% GE equipment loan, payable \$3,590 monthly including interest, maturing May 2022, secured by specified equipment with a net book value of \$102,852.	48,002	87,810
1.99% Ford Credit vehicle loan, payable \$698 monthly including interest, maturing February 2025, secured by specified equipment with a net book value of \$27,518	31,494	39,162
4.01% IBM software loan, payable \$278 monthly including interest, maturing September 2022, secured by specified equipment with a net book value of \$3,897.	4,847	7,920
	506,530	603,483
Less current portion	100,828	96,955
	\$ 405,702	\$ 506,528
Estimated principal repayments are as follows:		
2022	\$ 100,828	
2023	65,736	
2024	59,773	
2025	54,295	
2026	27,844	
Subsequent years	198,054	
	\$ 506,530	

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

11. Liability for post-retirement benefits

The Hospital provides for the reimbursement of dental and extended health care expenses to retired employees provided that certain specified conditions are met. An actuarial calculation of the future liabilities thereof has been made and forms the basis for the liability reported in these financial statements.

The most recent valuation of the employee future benefits was completed as at March 31, 2021.

	2021	2020
Balance, beginning of year	\$ 764,400	\$ 713,400
Add: Benefit costs	70,400	86,700
Less: Benefit contributions	(42,000)	(35,700)
	<u>\$ 792,800</u>	<u>\$ 764,400</u>

Similar to most post-employment benefit plants (other than pension) in Canada, the Hospital's plan is not pre-funded, resulting in a plan deficit equal to the accrued benefit obligation.

The main assumptions employed for the valuations are as follows:

Interest (discount) rate:

The obligation as at March 31, 2021 of the present value of future liabilities and the expense for the period ended March 31, 2021 was determined using an annual discount rate of 3.29% (2020 - 3.18%). This corresponds to the provincial cost of borrowing rate recommended by the MOHLTC.

Dental cost trend rates: 3.00% per annum (2020 - 3.00%).

Extended Health Care trend rates: 5.37% per annum (2020 - 5.37%).

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

12. Deferred capital contributions

Deferred capital contributions represent the unamortized and unspent balances of donations and grants received for capital asset acquisitions. Details of the continuity of these funds are as follows:

	2021	2020
Balance, beginning of year	\$ 6,443,307	\$ 6,701,919
Additional capital contributions received in the year	287,885	261,328
Less amounts amortized to revenue	(520,723)	(519,940)
Balance, end of year	\$ 6,210,469	\$ 6,443,307

Included in deferred capital contributions are unspent capital contributions received from the Ontario Ministry of Health and Long-term Care of \$11,136 (2020 - \$11,136) that are not being amortized.

Included in the capital contributions received in the year was \$150,656 of HIRF Funding of which \$143,078 was not spent at March 31, 2021 due to COVID-19. This funding was approved by the Ministry of Health to be carried over to the 2021/2022 year to be used for the same purpose as the original funding. In the prior year, \$124,310 of HIRF Funding was not spent at March 31, 2019 due to COVID-19. The funding was approved in the prior year by the Ministry of Health to be carried over to 2020/2021 and was used in 2020/2021 for the same purpose as the original funding.

13. Equity in capital assets

	2021	2020
Capital assets, net book value	\$ 6,971,730	\$ 7,333,834
Amounts financed by long-term debt	(506,530)	(603,483)
Unamortized deferred capital contributions	(6,199,331)	(6,432,171)
Ending equity in capital assets	\$ 265,869	\$ 298,180

The change in equity in capital assets is calculated as follows:

	2021	2020
Purchase of capital assets	\$ 347,285	\$ 457,051
Amounts of capital contributions received	(287,885)	(261,329)
Amounts funded by long-term debt	-	(162,794)
Principal payments on long-term debt	96,954	76,836
Amortization of deferred capital contributions	520,723	519,940
Amortization of capital assets	(709,388)	(716,887)
	\$ (32,311)	\$ (87,183)

Services De Santé De Chapeau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

14. Contingent liabilities

The nature of the Hospital's activities is such that there may be litigation pending or in prospect at any time. With respect to claims at March 31, 2021, management believes the Hospital has valid defences and appropriate insurance in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Hospital's financial position.

15. Credit facilities

The Hospital has available to it, an RBC demand loan to a maximum of \$200,000 with interest payable at prime plus 0.4%. As at March 31, 2021 there is a balance of \$Nil owing on this loan (2020 - \$Nil).

16. Pension plan

Substantially all of the employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the Plan), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination or death that provide the highest earnings.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by the Plan by placing plan assets in trust and through the Plan investment policy.

Pension expense is based on Plan management's best estimates of the amount, together with the amounts contributed by employees, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The most recent actuarial valuation of the plan indicates the plan is fully funded. Contributions to the plan made during the year by the Hospital on behalf of its employees amounted to \$472,586 (2020 - \$425,994) and are included in the statement of operations.

At December 31, 2020, the HOOPP had total assets of \$191.8 billion (2019 - \$180.8 billion) and an accumulated surplus of \$24.1 billion (2019 - \$20.6 billion).

Services De Santé De Chapleau Health Services**Notes to the Financial Statements****Year ended March 31, 2021 with comparative figures for 2020**

17. Related entity

The Chapleau General Hospital Foundation was created with the purpose of promoting and participating in fundraising initiatives for programs and capital projects. Pertinent financial information of the Foundation is as follows:

	2021	2020
Assets	\$ 1,355,182	\$ 877,629
Liabilities	\$ 203,768	\$ 88,100
Fund balance	1,151,414	789,529
	\$ 1,355,182	\$ 877,629
Results of Operations:		
	2021	2020
Revenues:		
Fundraising	\$ 177,632	\$ 9,740
Donations	111,980	72,045
Investment income	24,316	36,287
Total revenue	\$ 313,928	\$ 118,072
Expenses:		
Charitable contributions	\$ 151,028	\$ 157,019
Other expenses	53,644	116,425
Total expenses	\$ 204,672	\$ 273,444
Other income (expense):		
Unrealized gain (loss) on market value of investments	\$ 219,878	\$ (144,655)
Gain on sale of investments	32,751	17,266
	\$ 252,629	\$ (127,389)
Excess (deficiency) of revenue over expenses	\$ 361,885	\$ (282,761)

All charitable contributions were directed to the Hospital, of which the Chapleau General Hospital Foundation approved contributions of \$148,998 (2020 - \$154,519) to be used for capital acquisitions.

Services De Santé De Chapleau Health Services
Notes to the Financial Statements
Year ended March 31, 2021 with comparative figures for 2020

18. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring financial risks to or from another party. The organization is exposed to the following risks associated with financial instruments and transactions it is a party to:

(a) Credit risk

Credit risk is the risk that one party to a financial transaction will fail to discharge a financial obligation and cause another party to incur a financial loss. The organization is exposed to credit risk associated with its cash and cash equivalents, investments, accounts receivable, and receivable from Chapleau General Hospital Foundation.

The organization minimizes risk associated with cash and cash equivalents, and investments by holding these financial assets with large reputable financial institutions with high credit ratings.

The organization has credit risk associated with its accounts receivable balances of \$858,292 (2020 - \$241,424). The organization manages its exposure to this credit risk through managements on-going monitoring of accounts receivable balances and collections including performing credit valuations on a regular basis. An allowance for bad debts is recorded when applicable.

Refer to note 2(k)(ii) regarding the organizations policies for assessing impairment of financial assets measured at other than fair value, which includes its receivable from Chapleau General Hospital Foundation.

(b) Liquidity risk

Liquidity risk is the risk that the organization cannot repay its obligations when they become due to its creditors. The organization has liquidity risk exposure associated with its accounts payable and accrued liabilities of \$2,415,538 (2020 - \$1,799,873). The organization reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due, and through extensive budgeting and monitoring cash requirements to ensure adequate cash resources or arrangements exist repay creditors including long-term debt interest and principal payments as those liabilities become due.

Services De Santé De Chapleau Health Services

Notes to the Financial Statements

Year ended March 31, 2021 with comparative figures for 2020

19. COVID-19 Pandemic

The COVID-19 global outbreak was declared a pandemic by the World Health Organization in March 2020. The negative impact of COVID-19 in Canada and on the global economy has been significant. The global pandemic has disrupted economic activities and supply chains resulting in governments worldwide, and in Canada and its provinces, enacting emergency measures to combat the spread of the virus and protect the economy.

These financial statements have been prepared based upon conditions existing at March 31, 2021 and considering those events occurring subsequent to that date, that provide evidence of conditions that existed at that date. Although the disruption from the pandemic is expected to be temporary, given the dynamic nature of these circumstances, the duration and severity of the disruption to the Hospital cannot be reasonably estimated and the full financial impact of COVID-19 on the Hospital's financial position is not known at this time.

Services De Santé De Chapleau Health Services**Chapleau General Hospital Operations****Schedule Of Operations****Year ended March 31, 2021 with comparative figures for 2020**

	2021	2020
Revenue		
Ministry of Health and Long-Term Care	\$ 9,576,723	\$ 8,156,017
Physician funding	901,166	852,227
Patient accommodation	623,187	640,020
Amortization of deferred capital contributions	520,723	519,940
Recoveries and miscellaneous	412,187	498,658
Patient services	104,825	135,095
	12,138,811	10,801,957
Expenditures		
Salaries and wages	5,823,752	5,142,647
Supplies and other (including amortization of \$8,847)	2,391,920	2,316,856
Employee benefits	1,681,975	1,453,648
Physician remuneration	1,047,651	1,003,504
Amortization of capital assets	657,612	646,461
Employee future benefits	34,016	57,743
Interest and bank charges	18,744	18,624
	11,655,670	10,639,483
Excess of revenue over expenditures	\$ 483,141	\$ 162,474

Services De Santé De Chapleau Health Services**Other Votes****Schedule Of Operations****Year ended March 31, 2021 with comparative figures for 2020**

	2021	2020
Revenue		
Turning Point Mental Health	\$ 368,784	\$ 364,326
Assisted Living	282,413	218,842
Home Support Program	267,485	256,918
Nursing Station	261,716	210,251
Nurse Practitioner	104,078	91,255
Medical Clinic	53,449	65,024
Turning Point Addictions	35,515	35,515
Foundation salaries and benefits	33,553	18,494
Municipal taxes	2,250	2,250
	1,409,243	1,262,875
Expenditures		
Turning Point Mental Health	368,783	364,338
Assisted Living	282,413	218,842
Home Support Program	267,485	256,918
Nursing Station (including amortization of \$1,476 (2020 - \$1,198))	261,716	210,251
Nurse Practitioner	104,079	91,255
Medical Clinic (including amortization of \$5,552 (2020 - \$3,445))	54,767	91,129
Turning Point Addictions	35,515	35,515
Foundation salaries and benefits	33,553	18,494
Municipal taxes	2,250	2,250
	1,410,561	1,288,992
Deficiency of revenue over expenditures	\$ (1,318)	\$ (26,117)

Services De Santé De Chapleau Health Services
Cedar Grove
Schedule Of Operations
Year ended March 31, 2021 with comparative figures for 2020

	2021	2020
Revenue		
Rent and accommodation charges	\$ 192,892	\$ 182,390
Elderly Person Centre	66,506	66,506
Provincial subsidy - Apartments	25,182	25,958
Other income	1,150	960
	285,730	275,814
Expenditures		
Building operations	116,337	112,472
General and administrative	71,901	74,007
Elderly Person Centre	66,506	66,507
Amortization - Buildings	35,902	56,935
	290,646	309,921
Deficiency of revenue over expenditures	\$ (4,916)	\$ (34,107)