Financial Statements

Year ended March 31, 2022

MANAGEMENT RESPONSIBILITY STATEMENT

The accompanying financial statements of the Services De Santé De Chapleau Health Services ("the Hospital") are the responsibility of the Hospital's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards for government notfor-profit organizations established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 2 to these financial statements. The preparation of the financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Hospital's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Directors meets with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by Freelandt Caldwell Reilly LLP, independent external auditors appointed by the Hospital. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Hospital's financial statements.

Chair Chair

June 8, 2022

INDEPENDENT AUDITOR'S REPORT

To: The Board of Directors of Services De Santé De Chapleau Health Services

Opinion

We have audited the financial statements of Services De Santé De Chapleau Health Services, which comprise the statement of financial position as at March 31, 2022, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at **March 31, 2022**, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT, continued

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



FREELANDT CALDWELL REILLY LLP

Chartered Professional Accountants Licensed Public Accountants

Sudbury, Ontario June 8, 2022

Services De Santé De Chapleau Health Services Statement of Financial Position

March 31, 2022 with comparative figures for 2021

		2022	2021
Assets			
Current			
Cash and cash equivalents (note 3)	\$	2,574,077 \$	1,613,744
Investments (note 4)		90,908	86,157
Accounts receivable (note 5)		580,328	858,292
Inventory		242,747	215,985
Prepaid expenses		74,298	84,375
		3,562,358	2,858,553
Receivable from Chapleau General Hospital Foundation (note 6)		136,197	203,768
Capital assets (note 7)		6,870,988	6,971,731
	\$	10,569,543 \$	10,034,052
		, , , , , , , , , , , , , , , , , , ,	
Liabilities and net assets (deficit)			
Current Accounts payable and accrued liabilities (note 8)	\$	2,861,518 \$	2,415,538
Deferred contributions	Ф	307,841	307,841
Current portion of long-term debt		65,736	100,828
Current portion of long-term debt		03,730	100,020
		3,235,095	2,824,207
Long-term debt (note 9)		339,967	405,702
Liability for post-retirement benefits (note 10)		836,600	792,800
Deferred capital contributions (note 11)		5,826,889	6,199,333
·		10,238,551	10,222,042
Net assets (deficit)		- /) -	-, -,
Unrestricted net assets (deficit)		(307,404)	(453,859)
Equity in capital assets (note 12)		638,396	265,869
		330,992	(187,990)
	Φ.		
	\$	10,569,543 \$	10,034,052

Contingent liabilities (note 13)

Approved on behalf of the Board of Directors:

Director ____

Director

Services De Santé De Chapleau Health Services Statement of Operations Year ended March 31, 2022 with comparative figures for 2021

	2022	2021
Revenues		
Chapleau General Hospital (Schedule 1 - Schedule of Operations)	\$ 11,919,260 \$	12,138,811
Other Votes (Schedule 2)	1,433,162	1,409,243
Cedar Grove (Schedule 3)	321,806	285,730
	13,674,228	13,833,784
Expenditures		
Chapleau General Hospital (Schedule 1 - Schedule of Operations)	11,464,981	11,655,670
Other Votes (Schedule 2)	1,433,776	1,410,561
Cedar Grove (Schedule 3)	268,255	290,646
	13,167,012	13,356,877
Excess of revenues over expenditures before undernoted items	507,216	476,907
Interest and other investment income	7,015	6,146
Unrealized gain in market value of investments	4,751	17,440
Excess of revenues over expenditures	\$ 518,982 \$	500,493

Services De Santé De Chapleau Health Services Statement of Changes in Net Assets Year ended March 31, 2022 with comparative figures for 2021

	τ	nrestricted net assets (deficit)	Equity in capital assets	Total 2022	Total 2021
Balance, beginning of year	\$	(453,859)\$	265,869 \$	(187,990)\$	(688,483)
Excess (deficiency) of revenues over expenditures		703,677	(184,695)	518,982	500,493
Invested in capital assets		(557,222)	557,222	#	1943
Balance, end of year	\$	(307,404)\$	638,396 \$	330,992 \$	(187,990)

Cash Flows Statement

Year ended March 31, 2022 with comparative figures for 2021

		2022	2021
Cash flows from operating activities			
Excess of revenues over expenditures	\$	518,982 \$	500,493
Adjustments for non-cash items	Ψ	510,702 ψ	500,175
Amortization of capital assets		706,214	709,388
Amortization of deferred capital contributions		(521,519)	(520,723)
Increase in post-retirement benefits liability		43,800	28,400
Unrealized loss (gain) on market value of investments		(4,751)	(17,440)
		742,726	700,118
Change in non-cash working capital items		742,720	700,116
Accounts receivable		277,964	(616,868)
Inventory		(26,762)	(14,388)
Prepaid expenses		10,077	88,680
Accounts payable and accrued liabilities		445,980	615,665
		1,449,985	773,207
Cash flows from financing activities			
Recovery of advances to (advances to) Chapleau General Hospital			
Foundation		67,571	(115,669)
Principal payments on long-term debt		(100,827)	(96,954)
The spanning on total state and the spanning of the spanning o			
		(33,256)	(212,623)
Cash flows from capital activities			
Deferred capital contributions received		149,075	287,885
Purchase of capital assets		(605,471)	(347,285)
		(456,396)	(59,400)
Increase in cash		960,333	501,184
Cash, beginning of year		1,613,744	1,112,560
Cash, end of year	\$	2,574,077 \$	1,613,744

Other information:

Cash is comprised of cash and cash equivalents. Refer to notes 2(b) and 3 for additional information.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

1. Nature of operations

Services De Santé De Chapleau Health Services ("the Hospital") is principally involved in providing health care services to the residents of the Chapleau area. The Hospital is incorporated without share capital under the Corporations Act (Ontario) and is a charitable organization within the meaning of the Income Tax Act (Canada) and accordingly is exempt from income tax.

2. Significant accounting policies

These financial statements are prepared using Canadian public sector accounting standards for government not-for-profit organizations including PS 4200 series of standards as issued by the Public Sector Accounting Board. The significant policies are detailed as follows:

(a) Revenue recognition

The Hospital follows the deferral method of accounting for contributions which include donations and government grants.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health ("MOH") and Ontario Health ("OH"). Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

Revenue from the Provincial insurance plan, preferred accommodation, and marketed services are recognized in the period in which the goods are sold or the service is provided.

(b) Cash and cash equivalents

Cash and cash equivalents include cash and short-term investments with maturities of three months or less from their date of acquisition, which are readily convertible into a known amount of cash, and are subject to an insignificant risk to changes in their fair value.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

2. Significant accounting policies, continued

(c) Investments

The organization records its investments at fair value. Changes in fair values during the year are included in revenue or expenditures on the statement of operations.

(d) Inventory

Inventory held for consumption is recorded at the lower of cost and replacement cost. Cost is determined using the purchase cost method.

(e) Related entity

The notes to the accompanying financial statements include information of Chapleau General Hospital Foundation. This entity is not consolidated in these statements. The Hospital has an economic interest in the entity.

(f) Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. When a capital asset no longer contributes to the Hospital's ability to provide services, its carrying amount is written down to its estimated realizable value.

Amortization is provided on assets placed into use on the straight-line basis over their estimated useful lives as follows:

Land improvements5 to 15 yearsBuildings20 to 30 yearsEquipment5 to 15 years

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

2. Significant accounting policies, continued

(g) Pension plans and other retirement benefit plans

The Hospital accrues its obligations for employee benefit plans. The cost of non-pension post-retirement and post-employment benefits earned by employees is actuarially determined using the projected benefit method pro-rated on service and management's best estimate of retirement ages of employees and expected health care costs.

Actuarial gains (losses) on the accrued benefit obligation arise from changes in actuarial assumptions used to determine the accrued benefit obligation. The net accumulated actuarial gains (losses) are amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the employee benefit plan is 12 years.

Past service costs arising from plan amendments are recognized immediately in the period the plan amendments occur.

The Hospital is an employer member of the Healthcare of Ontario Pension Plan (The "Plan), which is a multi-employer, defined benefit pension plan. The Hospital has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Hospital records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for the past employee service.

(h) Funding Adjustments

The Hospital receives grants from Ontario Health ("OH") and the Ministry of Health ("MOH") for specific services. Pursuant to the related agreements, if the Hospital does not meet specified levels of activity, OH or MOH are entitled to seek recoveries. Should any amounts become recoverable, the recoveries would be charged to operations in the period in which the recovery is determined payable. Should programs and activities incur a deficit, the Hospital records any recoveries thereon when additional funding is received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

(i) Contributed services

The Hospital is dependent on the voluntary services of many individuals. Since these services are not normally purchased by the Hospital and because of the difficulty in estimating their fair market value, these services are not recorded in these financial statements.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

2. Significant accounting policies, continued

(j) Financial instruments

(i) Measurement of financial instruments

The organization initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument. Amounts due to and from related parties are measured at the exchange amount, being the amount agreed upon by the related parties.

The Hospital subsequently measures its financial assets and financial liabilities at amortized cost using the effective interest rate method, except for investments which are subsequently measured at fair value. Changes in fair value are recognized in the statement of operations in the period they occur.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and long-term debt.

Financial assets measured at fair value include investments.

(ii) Impairment

Financial assets measured at other than fair value cost are tested for impairment when there are indicators of possible impairment. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in the statement of operations. The write down reflects the difference between the carrying amount and the higher of:

- the present value of the cash flows expected to be generated by the asset or group of assets:
- the amount that could be realized by selling the assets or group of assets;
- the net realizable value of any collateral held to secure repayment of the assets or group of assets.

When events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in the statement of operations, in the period it is identified and measurable, to the amount of the previously recognized impairment.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

2. Significant accounting policies, continued

(k) Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Estimates used in the preparation of the accompanying financial statements include estimated allowances for uncollectible accounts receivable, realizable value of inventory, estimated useful lives of capital assets, certain accrued liabilities, deferred revenue and post-employment benefits liability.

3. Cash and cash equivalents

Included in cash and cash equivalents is cash and guaranteed investment certificates.

4. Investments

Investments are recorded at market value and consist of a cash balance with a market and cost value of \$6,511, and an investment balance with a market value of \$84,397 (cost value of - \$73,659).

5. Accounts receivable

9		2022	2021
Grants and other	\$	420,873 \$	718,436
HST rebates	-	70,618	79,075
Patients, tenants and service recipients		88,837	60,781
	\$	580,328 \$	858,292

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

6. Receivable from Chapleau General Hospital Foundation

The advances to Chapleau General Hospital Foundation, a related entity (notes 2(e) and 17), are unsecured, non-interest bearing and without fixed terms of repayment.

7. Capital assets

			2022	2021
·	Cost	Accumulated amortization	Net	Net
Land Land improvements Buildings Equipment	\$ 82,133 278,804 17,480,083 7,704,349	\$ 257,386 11,872,543 6,544,452	82,133 \$ 21,418 5,607,540 1,159,897	82,133 28,557 6,096,173 764,868
	\$ 25,545,369	\$ 18,674,381 \$	6,870,988 \$	6,971,731

Cost and accumulated amortization at March 31, 2021 amounted to \$24,939,897 and \$17,968,166 respectively.

8. Accounts payable and accrued liabilities

		2022	2021
Ontario Health/ Ministry of Health	\$	1,045,951 \$	933,268
Payroll related	Ψ	685,819	639,928
General accounts payable and other		1,129,748	842,342
	\$	2,861,518 \$	2,415,538

Included in accounts payable and accrued liabilities are government remittances payable of \$102,959 (2021 - \$104,699).

Services De Santé De Chapleau Health Services Notes to the Financial Statements Year ended March 31, 2022 with comparative figures for 2021

9. Long-term debt

	2022	2021
3.55% RBC mortgage, payable \$2,951 monthly including interest, secured by the Cedar Grove apartments located at 101 Pine Street, maturing June 2022.	303,749 \$	327,911
3.58% RBC mortgage, payable \$2,242 monthly including interest, secured by the Cedar Grove apartments located at 101 Pine Street, maturing November 2024.	70,354	94,276
1.99% Ford Credit vehicle loan, payable \$698 monthly including interest, maturing February 2025, secured by specified equipment with a net book value of \$20,340.	23,671	31,494
4.7% GE equipment loan, payable \$3,590 monthly including interest, maturing May 2022, secured by specified equipment with a net book value of \$86,228.	6,281	48,002
4.01% IBM software loan, payable \$278 monthly including interest, maturing September 2022, secured by specified equipment with a net book value of \$1,559.	1,648	4,847
Less current portion	405,703 65,736	506,530 100,828
\$	339,967 \$	405,702
Estimated principal repayments are as follows:		
2023 \$	65,736	
2024	59,773	
2025	54,295	
2026	27,844	
2027	28,849	
Subsequent years	169,206	
\$	405,703	

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

10. Liability for post-retirement benefits

The Hospital provides for the reimbursement of dental and extended health care expenses to retired employees provided that certain specified conditions are met. An actuarial calculation of the future liabilities thereof has been made and forms the basis for the liability reported in these financial statements.

The most recent valuation of the employee future benefits was completed as at March 31, 2022.

e-	2022	2021
Balance, beginning of year	\$ 792,800 \$	764,400
Add: Benefit costs	73,600	70,400
Less: Benefit contributions	 (29,800)	(42,000)
	\$ 836,600 \$	792,800

Similar to most post-employment benefit plants (other than pension) in Canada, the Hospital's plan is not pre-funded, resulting in a plan deficit equal to the accrued benefit obligation.

The main assumptions employed for the valuations are as follows:

Interest (discount) rate:

The obligation as at March 31, 2022 of the present value of future liabilities and the expense for the period ended March 31, 2022 was determined using an annual discount rate of 3.21% (2021 - 3.29%). This corresponds to the provincial cost of borrowing rate recommended by the MOHLTC.

Dental cost trend rates: 3.00% per annum (2021 - 3.00%).

Extended Health Care trend rates: 5.37% per annum (2021 - 5.37%).

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

11. **Deferred capital contributions**

Deferred capital contributions represent the unamortized and unspent balances of donations and grants received for capital asset acquisitions. Details of the continuity of these funds are as follows:

4	2022	2021
Balance, beginning of year Additional capital contributions received in the year Less amounts amortized to revenue	\$ 6,199,333 \$ 149,075 (521,519)	6,432,171 287,885 (520,723)
Balance, end of year	\$ 5,826,889 \$	6,199,333

In the prior year, \$143,078 of HIRF Funding was not spent at March 31, 2021 due to Covid-19. The funding was approved in the prior year by the Ministry of Health to be carried over to 2021/2022 and was used in 2021/2022 for the same purpose as the original funding.

12. Equity in capital assets

	2022	2021
Capital assets, net book value Amounts financed by long-term debt Unamortized deferred capital contributions	\$ 6,870,988 \$ (405,703) (5,826,889)	6,971,730 (506,530) (6,199,331)
Ending equity in capital assets	\$ 638,396 \$	265,869
The change in equity in capital assets is calculated as follows:		
ž	2022	2021
Purchase of capital assets Amounts of capital contributions received Amounts funded by long-term debt Principal payments on long-term debt Amortization of deferred capital contributions Amortization of capital assets	\$ 605,471 \$ (149,075) - 100,827 521,519 (706,214)	347,285 (287,885) - 96,954 520,723 (709,388)
	\$ 372,528 \$	(32,311)

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

13. Contingent liabilities

The nature of the Hospital's activities is such that there may be litigation pending or in prospect at any time. With respect to claims at March 31, 2022, management believes the Hospital has valid defences and appropriate insurance in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Hospital's financial position.

14. Credit facilities

The Hospital has available to it, an RBC demand loan to a maximum of \$200,000 with interest payable at prime plus 0.4%. As at March 31, 2022 there is a balance of \$Nil owing on this loan (2021 - \$Nil).

15. Pension plan

Substantially all of the employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the Plan), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination or death that provide the highest earnings.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by the Plan by placing plan assets in trust and through the Plan investment policy.

Pension expense is based on Plan management's best estimates of the amount, together with the amounts contributed by employees, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The most recent actuarial valuation of the plan indicates the plan is fully funded. Contributions to the plan made during the year by the Hospital on behalf of its employees amounted to \$458,214 (2021 - \$472,586) and are included in the statement of operations.

At December 31, 2021, the HOOPP had total assets of \$217.2 billion (2020 - \$191.8 billion) and an accumulated surplus of \$28.5 billion (2020 - \$24.1 billion).

16. Comparative amounts

Certain 2021 comparative amounts have been reclassified to conform with the financial statement presentation adopted for 2022. The changes do not affect previously excess of revenues over expenditures or net assets.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

17. Related entity

The Chapleau General Hospital Foundation was created with the purpose of promoting and participating in fundraising initiatives for programs and capital projects. Pertinent financial information of the Foundation is as follows:

s		2022	2021
Assets	\$	1,314,267 \$	1,355,182
Liabilities	\$	136,197 \$	203,768
Fund balance		1,178,070	1,151,414
V	\$	1,314,267 \$	1,355,182
Results of Operations:			
		2022	2021
Revenues:			
Donations	\$	54,214 \$	111,980
Investment income		31,801	24,316
Fundraising		19,967	177,632
Total revenue	\$	105,982 \$	313,928
Expenses:			
Other expenses	\$	54,016 \$	53,644
Charitable contributions	Ψ	42,110	151,028
Total expenses	\$	96,126 \$	204,672
1 our experience	Ψ	70,120	201,072
Other income (expense):			
Gain on sale of investments	\$	100,074 \$	32,751
Unrealized gain (loss) on market value of investments	Ψ	(83,274)	219,878
· · · · · · · · · · · · · · · · · · ·			
	\$	16,800 \$	252,629
Excess of revenue over expenses	\$	26,656 \$	361,885

All charitable contributions were directed to the Hospital, of which the Chapleau General Hospital Foundation approved contributions of \$42,110 (2021 - \$148,998) to be used for capital acquisitions.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

18. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring financial risks to or from another party. The organization is exposed to the following risks associated with financial instruments and transactions it is a party to:

(a) Credit risk

Credit risk is the risk that one party to a financial transaction will fail to discharge a financial obligation and cause another party to incur a financial loss. The organization is exposed to credit risk associated with its cash and cash equivalents, investments, accounts receivable, and receivable from Chapleau General Hospital Foundation.

The organization minimizes risk associated with cash and cash equivalents, and investments by holding these financial assets with large reputable financial institutions with high credit ratings.

The organization has credit risk associated with its accounts receivable balances of \$580,328 (2021 - \$858,292). The organization manages its exposure to this credit risk through managements on-going monitoring of accounts receivable balances and collections including performing credit valuations on a regular basis. An allowance for bad debts is recorded when applicable.

Refer to note 2(k)(ii) regarding the organizations policies for assessing impairment of financial assets measured at other than fair value, which includes its receivable from Chapleau General Hospital Foundation.

(b) Liquidity risk

Liquidity risk is the risk that the organization cannot repay its obligations when they become due to its creditors. The organization has liquidity risk exposure associated with its accounts payable and accrued liabilities of \$2,861,518 (2021 - \$2,415,538). The organization reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due, and through extensive budgeting and monitoring cash requirements to ensure adequate cash resources or arrangements exist repay creditors including long-term debt interest and principal payments as those liabilities become due.

Notes to the Financial Statements

Year ended March 31, 2022 with comparative figures for 2021

19. Covid-19 Pandemic

The Covid-19 global outbreak was declared a pandemic by the World Health Organization in March 2020. The negative impact of Covid-19 in Canada and on the global economy has been significant. The global pandemic has disrupted economic activities and supply chains resulting in governments worldwide, and in Canada and its provinces, enacting emergency measures to combat the spread of the virus and protect the economy.

These financial statements have been prepared based upon conditions existing at March 31, 2022 and consider those events occurring subsequent to that date, that provide evidence of conditions that existed at that date. Although the disruption from the pandemic is expected to be temporary, given the dynamic nature of these circumstances, the duration and severity of the disruption to the Hospital cannot be reasonably estimated and the full financial impact of Covid-19 on the Hospital's financial position is not known at this time.

Services De Santé De Chapleau Health Services Chapleau General Hospital Operations - Schedule Of Operations Year ended March 31, 2022 with comparative figures for 2021

	2022	2021
Revenues		
Ministry of Health	\$ 9,239,589 \$	9,576,723
Physician funding	879,229	901,166
Patient accommodation	680,550	623,187
Amortization of deferred capital contributions	521,519	520,723
Recoveries and miscellaneous	476,471	412,187
Patient services	121,902	104,825
	11,919,260	12,138,811
Expenditures		
Salaries and wages	5,637,043	5,823,752
Supplies and other (including amortization of \$8,847		
(2021 - \$8,847))	2,535,257	2,391,920
Employee benefits	1,516,396	1,681,975
Physician remuneration	1,038,839	1,047,651
Amortization of capital assets	671,893	657,612
Employee future benefits	49,416	34,016
Interest and bank charges	16,137	18,744
	11,464,981	11,655,670
Excess of revenues over expenditures	\$ 454,279 \$	483,141

Services De Santé De Chapleau Health Services Other Votes - Schedule Of Operations Year ended March 31, 2022 with comparative figures for 2021

	2022	2021
Revenues		
Turning Point Mental Health	\$ 363,503 \$	368,784
Assisted Living	280,520	282,413
Home Support Program	280,447	267,485
Nursing Station	203,890	261,716
Nurse Practitioner	186,576	104,078
Medical Clinic	51,763	53,449
Turning Point Addictions	35,515	35,515
Foundation salaries and benefits	28,698	33,553
Municipal taxes	2,250	2,250
	1,433,162	1,409,243
Expenditures Towning Point Montal Harlet	262 502	260 702
Turning Point Mental Health	363,503	368,783
Home Support Program Assisted Living	280,447 279,534	267,485
· ·	203,844	282,413 261,716
Nursing Station (including amortization of \$2,861 (2021 - \$1,476)) Nurse Practitioner	186,576	104,079
Medical Clinic (including amortization of \$3,446 (2021 - \$5,552))	53,224	54,767
Turning Point Addictions	35,515	35,515
Foundation salaries and benefits	28,698	33,553
Municipal taxes	2,250	2,250
Developmental Services	185	-
	1,433,776	1,410,561
Deficiency of revenues over expenditures	\$ (614)\$	(1,318

Cedar Grove - Schedule Of Operations

Year ended March 31, 2022 with comparative figures for 2021

	2022	2021
Revenues		
Rent and accommodation charges	\$ 215,127 \$	192,892
Elderly Person Centre	81,828	66,506
Provincial subsidy - Apartments	23,870	25,182
Other income	981	1,150
	 321,806	285,730
Expenditures		
Building operations	100,263	116,337
Elderly Person Centre	81,828	66,506
General and administrative	66,997	71,901
Amortization - Buildings	19,167	35,902
	268,255	290,646
Excess (deficiency) of revenues over expenditures	\$ 53,551 \$	(4,916)